

# FRASER VALLEY REGIONAL HOSPITAL DISTRICT BOARD

## OPEN MEETING AGENDA

Thursday, March 27, 2025, 6:00 pm

In person at FVRD Boardroom, 4th Floor, or by Zoom Conference Call

45950 Cheam Avenue, Chilliwack, BC V2P 1N6

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Pages

1. LAND ACKNOWLEDGEMENT

2. CALL TO ORDER

3. APPROVAL OF AGENDA, ADDENDA AND LATE ITEMS

*All/Unweighted*

**MOTION FOR CONSIDERATION**

**THAT** the Agenda, Addenda and Late Items for the Fraser Valley Regional Hospital District Board Open Meeting of March 27, 2025 be approved:

**AND THAT** all delegations, reports, correspondence, minutes, and other information set to the Agenda be received for information.

4. MINUTES / MATTERS ARISING

4.1 Draft Fraser Valley Regional Hospital District Board Meeting Minutes - February 27, 2025

4 - 7

*All/Unweighted*

**MOTION FOR CONSIDERATION**

**THAT** the Minutes of the Fraser Valley Regional Hospital District Board Open Meeting held February 27, 2025 be adopted.

5. NEW BUSINESS

5.1 2025 Capital Expenditure Bylaw

8 - 18

- Staff report dated March 27, 2025 by Kelly Lownsbrough, Director of Corporate Services & CFO
- Draft Bylaw No. 0088, 2025
- Capital Funding Request Letter (November 27, 2024)

- Fraser Health Authority Annual Funding Request (December 12, 2024)

**MOTION FOR CONSIDERATION**

**MOTION No.1**

*All/Weighted*

**THAT** the Fraser Valley Regional Hospital District give first reading of the bylaw cited as *Fraser Valley Regional Hospital District Capital Expenditure Bylaw No. 0088, 2025*.

**MOTION FOR CONSIDERATION**

**MOTION No.2**

*All/Weighted*

**THAT** the Fraser Valley Regional Hospital District give second and third reading of the bylaw cited as *Fraser Valley Regional Hospital District Capital Expenditure Bylaw No. 0088, 2025*.

**MOTION FOR CONSIDERATION**

**MOTION No.3**

*All/Weighted (2/3 votes cast)*

**THAT** the Fraser Valley Regional Hospital District adopt the bylaw cited as *Fraser Valley Regional Hospital District Capital Expenditure Bylaw No. 0088, 2025*.

**5.2 2025 Hospital District Annual Budget**

19 - 23

- Staff report dated March 27, 2025 by Kelly Lownsborough, Director of Corporate Services & CFO
- Draft Bylaw No. 0087, 2025

**MOTION FOR CONSIDERATION**

**MOTION No.1**

*All/Weighted*

**THAT** the Fraser Valley Regional Hospital District give first reading to the bylaw cited as *Fraser Valley Regional Hospital District 2025 Annual Budget Bylaw No. 0087, 2025*.

**MOTION FOR CONSIDERATION**

**MOTION No.2**

*All/Weighted*

**THAT** the Fraser Valley Regional Hospital District give second and third reading to the bylaw cited as *Fraser Valley Regional Hospital District 2025 Annual Budget Bylaw No. 0087, 2025*.

**MOTION FOR CONSIDERATION**

**MOTION No.3**

*All/Weighted (2/3 votes cast)*

THAT the Fraser Valley Regional Hospital District adopt the bylaw cited as *Fraser Valley Regional Hospital District 2025 Annual Budget Bylaw No. 0087, 2025*.

6. REPORTS FROM BOARD DIRECTORS
7. ADDENDA ITEMS/LATE ITEMS
8. PUBLIC QUESTION PERIOD FOR ITEMS RELEVANT TO AGENDA

**IN PERSON PARTICIPATION**

FVRD Board Room

**ONLINE PARTICIPATION**

Questions can be emailed to [info@fvrd.ca](mailto:info@fvrd.ca) before 1 pm, March 26, 2025. Alternatively, you may participate in public question period live on Zoom, by phone or computer using the Zoom information provided on the FVRD website.

9. ADJOURNMENT

*All/Unweighted*

**MOTION FOR CONSIDERATION**

THAT the Fraser Valley Regional Hospital District Board Open Meeting of March 27, 2025 be adjourned.

FRASER VALLEY REGIONAL HOSPITAL DISTRICT  
BOARD MEETING  
OPEN MEETING MINUTES

Thursday, February 27, 2025

6:00 pm

In person at FVRD Boardroom, 4th Floor, or by Zoom Conference Call  
45950 Cheam Avenue, Chilliwack, BC V2P 1N6

**Members Present:** Director Sylvia Pranger, District of Kent, Chair  
Director Paul Horn, City of Mission, Acting Chair  
Director Peter Adamo, Electoral Area B  
Director Les Barkman, City of Abbotsford  
Director Kelly Chahal, City of Abbotsford  
Director Hugh Davidson, Electoral Area F  
Director Bill Dickey, Electoral Area D  
Director Taryn Dixon, Electoral Area H  
Director Patricia Driessen, City of Abbotsford  
Director Leo Facio, Village of Harrison Hot Springs  
Director Simon Gibson, City of Abbotsford  
Director Jag Gill, City of Mission  
Alt. Director Leanne Herrick, Electoral Area E  
Director Diane Johnson, Electoral Area A  
Director Chris Kloot, City of Chilliwack  
Director Dave Loewen, City of Abbotsford  
Director Jason Lum, City of Chilliwack  
Director Ken Popove, City of Chilliwack  
Director Nicole Read, City of Chilliwack  
Director Patricia Ross, City of Abbotsford  
Director Ross Siemens, City of Abbotsford  
Director Victor Smith, District of Hope  
Alt. Director Al Stobbart, Electoral Area G

**Regrets:** Director Cory Cassel, Electoral Area G  
Director Patti MacAhonic, Electoral Area E  
Director Mel Waardenburg, Electoral Area C

**Staff Present:** Jennifer Kinneman, Chief Administrative Officer  
Kelly Lownsbrough, Director of Corporate Services & CFO  
Jaime Van Nes, Director of Legislative Services/Corporate Officer  
Stacey Barker, Deputy CAO/Director of Regional Services  
Graham Daneluz, Director of Planning & Development

Tareq Islam, Director of Engineering Services  
Lauren Olynick, Deputy Corporate Officer  
Beth Klein, Controller/Deputy CFO  
David Urban, Deputy Director of Regional Services  
Christina Vugteveen, Manager of Parks  
Katelyn Hipwell, Manager of Planning  
Alison Stewart, Manager of Strategic Planning  
Sam Piper, Manager of Communications  
Tarina Colledge, Manager of Emergency Management  
Matthew Fang, Network Analyst II  
Amanda Molloy, Administrative Manager (*recording secretary*)

**Also Present:** One member of the public in person, none online.

**1. LAND ACKNOWLEDGEMENT**

Chair Sylvia Pranger recognized the homeland of the 31 First Nation communities of the area now called the Fraser Valley Regional District.

**2. CALL TO ORDER**

The open meeting was called to order at 6:01pm.

**3. APPROVAL OF AGENDA, ADDENDA AND LATE ITEMS**

Moved By FACIO  
Seconded By DRIESSEN

**THAT** the Agenda, Addenda and Late Items for the Fraser Valley Regional Hospital District Board Open Meeting of February 27, 2025 be approved:

**AND THAT** all delegations, reports, correspondence, minutes, and other information set to the Agenda be received for information.

**CARRIED**  
*All/Unweighted*

**4. MINUTES / MATTERS ARISING**

**4.1 Draft Fraser Valley Regional Hospital District Board Meeting Minutes - December 12, 2024**

Moved By KLOOT  
Seconded By JOHNSON

**THAT** the Minutes of the Fraser Valley Regional Hospital District Board Open Meeting held December 12, 2024 be adopted.

**CARRIED**  
*All/Unweighted*

**5. NEW BUSINESS**

**5.1 2025 Hospital District Annual Budget – Key Assumptions**

Moved By FACIO  
Seconded By HORN

**THAT** the Fraser Valley Regional Hospital District Board direct staff to prepare the 2025 Annual Budget to include an increase to taxation revenue of 15% higher than 2024.

**CARRIED**  
*All/Unweighted*

**6. REPORTS FROM BOARD DIRECTORS**

No items.

**7. ADDENDA ITEMS/LATE ITEMS**

No items.

**8. PUBLIC QUESTION PERIOD FOR ITEMS RELEVANT TO AGENDA**

No questions were asked online or in person and no written correspondence was received.

**9. ADJOURNMENT**

Moved By POPOVE  
Seconded By FACIO

**THAT** the Fraser Valley Regional Hospital District Board Open Meeting of February 27, 2025 be adjourned.

**CARRIED**  
*All/Unweighted*

The Fraser Valley Regional Hospital District Board Open Meeting of February 27, 2025 adjourned at 6:07pm.

MINUTES CERTIFIED CORRECT:

.....  
Director Sylvia Pranger, Chair

.....  
Corporate Officer/Deputy



## STAFF REPORT

**To:** Fraser Valley Regional Hospital District Board

**Date:** 2025-03-27

**From:** Kelly Lownsborough, Director of Corporate Services & CFO

**Subject:** 2025 Capital Expenditure Bylaw

**Reviewed by:** Jennifer Kinneman, Chief Administrative Officer

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### RECOMMENDATION

**THAT** the Fraser Valley Regional Hospital District give three readings and adoption of the *Fraser Valley Regional Hospital District Capital Expenditure Bylaw No. 0088, 2025*.

### BACKGROUND

The Fraser Valley Regional Hospital District (FVRHD) provides the local share of capital funding for healthcare infrastructure in the Fraser Valley. At its December 12, 2024, meeting the FVRHD Board approved funding to Fraser Health Authority for capital in the amount of \$5,000,000. Section 32 of the Hospital District Act states, **“A board that proposes to borrow or spend money to meet capital expenditures must prepare, in consultation with the minister, and enact, a capital bylaw permitting the borrowing or spending of that money.”**

### DISCUSSION

Staff have prepared the attached capital expenditure bylaw to ensure the FVRHD meets legislative requirements. The official letter from FHA containing the 2024/25 capital funding request is attached for reference, as well as the motion from the December 12, 2024, board meeting.

### COST

The payment to FHA for capital funding of \$5,000,000 will be funded from the Minor/Medium Capital Reserve fund.

### CONCLUSION

To ensure the FVRHD meets the legislative requirements of Section 32 of the Hospital District Act, a **Capital Expenditure Bylaw** has been prepared to document the FVRHD’s contribution to FHA for its annual capital funding request.



**FRASER VALLEY REGIONAL HOSPITAL DISTRICT  
BYLAW NO. 0088, 2025  
Capital Expenditure Bylaw**

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**WHEREAS** the Fraser Valley Regional Hospital District Board of Directors (“the Hospital Board”) proposes to expend money for the capital expenditures described in Schedule A attached hereto and forming an integral part of this bylaw;

**AND WHEREAS** those capital expenditures have received the approval required under section 23 of the *Hospital District Act*;

**THEREFORE**, as required by sections 32 and 33 of the *Hospital District Act*, the Hospital Board enacts as follows:

**1) CITATION**

This Bylaw may be cited as the *Fraser Valley Regional Hospital District Capital Expenditure and Bylaw No. 0088, 2025*.

**2) ENACTMENTS**

- a) The Hospital Board hereby authorizes and approves the expenditure of money necessary to complete the capital expenditures as described in Schedule A attached hereto totaling \$5,000,000 and forming an integral part of this bylaw.
- b) The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation and through monies available from reserves.
- c) The Hospital Board hereby delegates the necessary authority to the Chief Financial Officer to settle the terms and conditions of the expenditure.

**3) SEVERABILITY**

If a portion of this bylaw is found invalid by a court, it will be severed and the remainder of the bylaw will remain in effect.



**FRASER VALLEY REGIONAL HOSPITAL DISTRICT  
BYLAW NO. 0088, 2025**

**Schedule A**

<b><u>Name of Facility</u></b>	<b><u>Project or Equipment Description</u></b>	<b><u>Project Number</u></b>	<b><u>RHD Share (%)</u></b>	<b><u>Provincial Share (%)</u></b>	<b><u>Total Project Cost</u></b>
<b>Fraser Health Authority</b>	<b>2024-25 Capital Funding Request</b>		<b>\$5,000,000</b>		<b>\$5,000,000</b>
		<b>Total</b>	<b>\$5,000,000</b>		<b>\$ 5,000,000</b>

November 27, 2024

Ms. Jennifer Kinneman  
Chief Administrative Officer  
Fraser Valley Regional District  
45950 Cheam Avenue  
Chilliwack, BC V2P 1N6

**Re: Annual Fraser Valley Regional District Capital Funding Request**

Dear Jennifer,

On behalf of Fraser Health, I would like to express our sincere gratitude for the Fraser Valley Regional Hospital District's (FVRHD) ongoing partnership and invaluable contributions to improving health care for residents in Fraser East. Your continued support in funding critical facilities, projects, and equipment ensures equitable access to health services and strengthens the well-being of our communities. I also want to acknowledge our appreciation to FVRHD for their continued support to the Long-Term Care projects in Chilliwack and Abbotsford

In the past year, your allocation of \$3.225 million has had a profound impact, enabling investments in minor capital, essential equipment, and major capital projects. This partnership is instrumental in advancing our shared commitment to delivering high-quality health care services.

While acknowledging your significant contribution to the Abbotsford Long-Term Care and Chilliwack Long-Term Care projects, we are requesting funding for current approved capital investments, which have a combined total budget of \$52 million. Please see the charts in Appendix A. Of the \$17.75 million identified as Fraser Valley Regional Hospital District funding, Fraser Health is requesting \$5 million.

As part of the next steps to determine mutually agreed upon workable future annual funding contributions in alignment with the Hospital District Act (up to 40 per cent), I will invite the Hospital District to participate in planning discussions. These discussions will include short- and medium-term projects that will positively impact the master planning effort in the Fraser East region and other projects that will enhance Fraser Health's digital transformation initiatives including Meditech, which is a clinical information system.

For your information, here is an overview of current projects, as noted in the following broad categories:

## **Medical Imaging**

**Abbotsford Regional Hospital (ARH) Interventional Radiology (IR) Equipment Replacement (\$7.5 million)** project was approved by the Ministry of Health in September. The purpose of this project is to replace the existing IR equipment and to perform minor renovations to existing and surrounding rooms to significantly improve patient care through advanced functionality and increased access to IR services at ARH. Project construction is estimated to complete in December 2025.

**Chilliwack General Hospital Multipurpose Fluoroscopy Unit Replacement (\$1.8 million)** project will replace the end-of-life equipment with a unit that introduces the latest technology, ensures high quality images, and supports a fully functioning fluoroscopy service. Project is estimated to complete in February 2025.

## **Tenant Improvements (\$13.1 million)**

There are several tenant improvements in Abbotsford and Chilliwack relating to mental health and addictions. The ongoing overdose crisis associated with an unregulated and toxic drug supply, and health inequality (access and coordination) for priority populations, has highlighted the urgent need to expand harm reduction and wraparound services in Fraser Health communities.

The **Mental Health Centre (MHC) (\$4.2 million)** provides support to residents 19+ experiencing mental illness and substance issues. It currently houses over 13 programs and services, supports up to 130 client visits a day and employs over 65 staff clinicians and physicians on a peak day. The space is being redesigned to allow for improved safety, client, and staff workflow, and to incorporate the current Fraser Health facility design standards.

Projects in Abbotsford and Chilliwack will provide staff-only spaces for **Integrated Support Framework (ISF)** teams that are part of an initiative that provides wraparound services, both clinical (Fraser Health) and non-clinical (Ministry of Social Development and Poverty Reduction), to those experiencing or are at risk of homelessness, and have social/community support needs. The teams also provide care and support to people who have recently experienced opioid overdose and/or are at high risk for opioid overdose. The space is for administrative and virtual health functions with supply storage, a secure access, and a monitored intrusion alarm. Clients and/or public will not have access to this space. ISF services are provided virtually and/or via outreach.

The **Overdose Outreach Team (OOT) and Indigenous Health Services (\$5.4 million)** also require space for administrative purposes and for virtual contacts with clients, with secure access and a monitored intrusion alarm. The OOT recognizes that not all substance use is problematic. They aim to connect with anyone who accesses the highly toxic and unregulated drug supply. OOT is a collaborative team of peer support workers, outreach workers, and nurses. They focus on trauma informed practice, while delivering services using a harm reduction approach. They provide resources, education, and support to help individuals safely navigate or separate from the unregulated toxic drug supply. Indigenous Health Services are provided virtually and/or via outreach.

**Abbotsford Urgent and Primary Care Centre (UPCC) Expansion (\$3.5 million)** will expand its footprint into an adjacent space, as over the course of the past couple of years the community awareness and use of this clinic has grown. This expansion will see the team grow to the full complement and increase the hours of urgent care services to 11 hours a day, seven days a week for patients who may be unattached or attached to a primary care provider and who are seeking access to care for an urgent, but non-emergent need. The UPCC will continue to provide interdisciplinary team-based primary care to unattached residents in addition to vulnerable patients living in the community.

### **Pharmacy**

**Abbotsford Regional Hospital and Mission Memorial Hospital (MMH) (\$6.0 million)** are replacing their automated dispensing cabinets (ADCs). Automated dispensing cabinets are computerized drug storage cabinets that securely store medications near the point of care while providing controlled access and inventory use tracking. These cabinets support a robust closed loop medication management system (CLMM) which uses modern technology to prevent medication dosing errors by replacing each manual step with a computerized one. In a closed-loop system, the doctor or caregiver enters the order directly into a computer, keyed to the patient's wristband or other barcode. To move towards a safer and efficient medication distribution system, an additional 12 ADC access points are being purchased for ARH and one additional ADC access point at MMH.

### **Laboratory**

**Abbotsford Regional Hospital Laboratory Autoline Renovation (\$2.0 million)** will renovate laboratory space to accommodate the installation of replacement autoline equipment (Chemistry Analyzers). The current chemistry analyzers have aged beyond repair and urgently require replacement with newer, higher throughput systems as demand for testing continues to grow. An autoline moves the samples through various stages on a conveyor-like system. Barcode scanning identifies samples and automatically performs the required tests, which will ensure precision and reliability of results. The technology will also improve safety practices by reducing exposure risks that can happen during laboratory work. The estimated completion date is December 2024.

**Chilliwack General Hospital Chemistry Analyzers & Water Filtration Systems Replacement (\$1.6 million)** is required as the four chemistry analyzers will reach end of service life at the end of December 2024. The room needs to be reconfigured to accommodate the new analyzers. The estimated completion date is October 2025.

### **Infrastructure (\$11.5 million)**

There are several projects relating to **elevator modernization** and **roof replacement**. Many of the elevators at the sites were originally installed in the early 1970s and have had only minor upgrades to keep them functioning. These modernizations will reduce the risk of elevator outages and entrapments ensuring continuous safety for our patients, physicians, staff, and visitors. We are continuing to systematically repair or replace roofs based on their risk rating and condition. Many of the roofs have extreme blistering, membrane deterioration, and are experiencing leaks.

Other infrastructure projects include dish room renovations, a chiller replacement, and a **major renewal of the domestic water and sewer system in Chilliwack General Hospital B Wing**

(circa 1958). This renewal is addressing the risk of future leaks as the system is difficult to service and do spot repairs since most of the system is behind plaster walls. The project will update and relocate new shut off valves for future maintenance and emergency use.

### **Equipment Under \$100K (\$4.2 million)**

As is the case in all Health Authorities, including Fraser Health, much of the equipment is close to or beyond its estimated useful life. Overall, in Fraser East, the equipment is 67 per cent depreciated. While attempting to move toward a planned replacement model, most of the equipment replacement approvals are urgent or high priority. There are, however, approvals for new equipment for new programs or situations where we can improve clinical outcomes and efficiency.

### **Other**

**Abbotsford Regional Hospital Emergency Department Zone 5 Security Upgrade (\$1.9 million)** will enhance staff security and minimize/eradicate violent incidents pertaining to staff on the unit.

**Chilliwack General Hospital Medical Device Reprocessing Cart Washer (\$2.9 million)** project will replace a 12-year-old cart washer that is technologically dated and does not meet current standards for thermal disinfection. The project will provide a new instrument air (IA) compressor package and reverse osmosis (RO) water to support the operation of the equipment and department.

### **Project Cost Escalation**

The above overview of current projects highlights the rising budgets required for individual projects. There are many factors contributing to the increased cost. Key factors impacting the construction sector include an ongoing shortage of labour, volatility in material prices and availability, severe weather and catastrophic losses, and sustained inflation. High construction costs are influenced by a variety of factors, including rising material prices, labor shortages, regulatory requirements, technological advancements, and land costs. Addressing these challenges requires a multifaceted approach that includes efficient design, innovative construction methods, technological adoption, and collaboration among stakeholders. The 2024 BTY Market Intelligence report forecasts annual construction escalation in British Columbia at 4 per cent to 6 per cent.

**Rising Material Costs** – one of the primary reasons for high construction costs is the increasing price of building materials. Factors such as global demand, supply chain disruptions, and tariffs can drive up the cost of materials like steel, lumber, and concrete, significantly impacting overall project expenses.

**Labor Shortages and Wage Increases** – the construction industry often faces labor shortages. Skilled labor is in high demand, and as a result, wages have risen.

**Regulations and Permitting** – Regulations and permitting requirements can also add to construction costs. Compliance with building codes, environmental regulations, and zoning laws requires additional time and resources, which can increase project expenses.

**Technological Advancements** – while technological advancements can improve efficiency and quality, they can also lead to higher costs. Investing in new technologies, such as building information modeling (BIM) or green building practices, requires upfront capital that can contribute to the overall cost of construction.

**Land and Development Costs** – the cost of land and site development can significantly impact construction expenses. In urban areas, where land is scarce and expensive, these costs can be particularly high. Site preparation, utility connections, and infrastructure improvements also add to the total project cost.

Thank you for your consideration of our funding request. I trust that this letter provides you with the information you need to proceed. Fraser Health looks forward into the year 2025 to further strengthen our collaboration on planning for capital and digital health improvement projects in the region.

Sincerely,

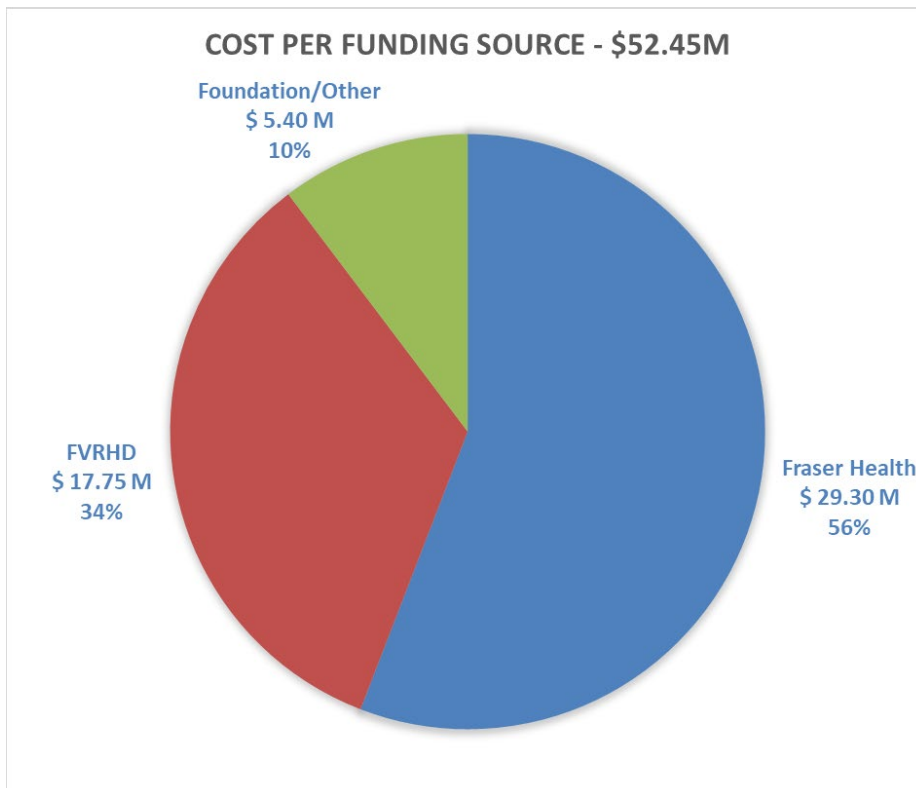
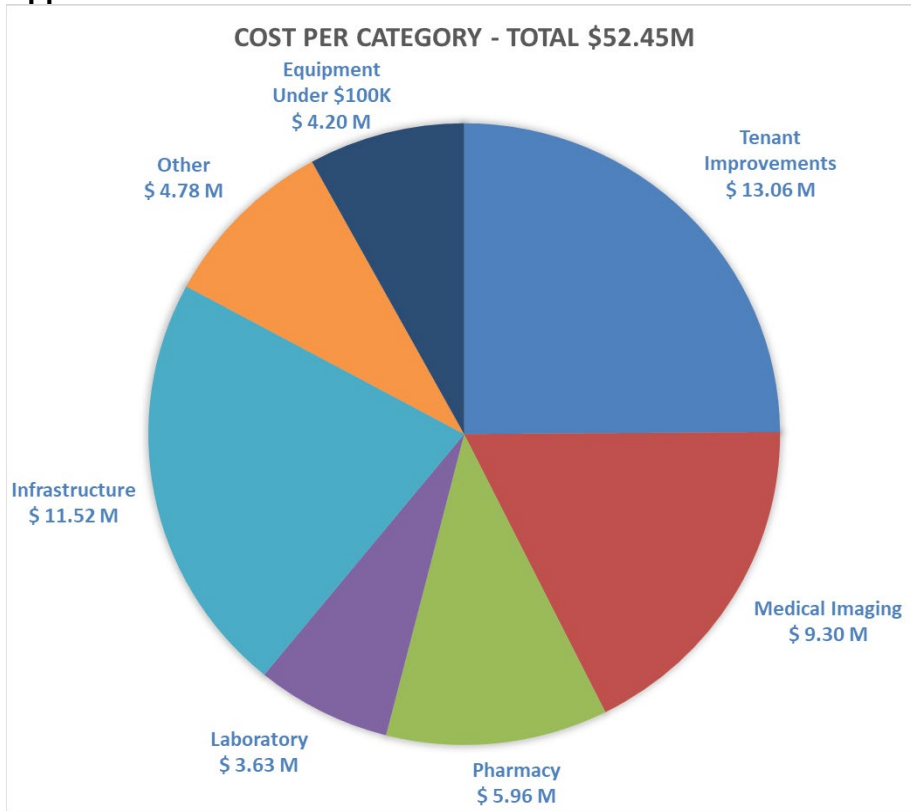


Sharat Chandra, P. Eng  
Vice President, Strategic Capital Investments and Facilities

Cc: Dr. Victoria Lee, President, and Chief Executive Officer  
Clayton Buckingham, Vice President, Integrated Commercial Services and Chief Financial Officer  
Brian Scudder, Director, Capital Planning, Administration & Accounting



## Appendix A



**EXTRACT  
FRASER VALLEY REGIONAL HOSPITAL DISTRICT  
BOARD MEETING MINUTES  
DECEMBER 12, 2024**

**Fraser Health Authority Annual Funding Request**

Moved By HORN  
Seconded By SIEMENS

**THAT** the Fraser Valley Regional Hospital District Board direct staff to prepare the 2025 Annual Budget to include capital funding for Fraser Health Authority in the amount of \$5 million.

**CARRIED  
All/Unweighted**

I hereby certify that the foregoing is a true and correct copy of an extract of the minutes of the Fraser Valley Regional Hospital District Board meeting held on December 12, 2024.

Dated at Chilliwack, BC this 11<sup>th</sup> day of March, 2025.

**Lauren  
Olynick**

Digitally signed by  
Lauren Olynick  
Date: 2025.03.11  
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Lauren Olynick, Deputy Corporate Officer  
Responsible for Corporate Administration



## STAFF REPORT

**To:** Fraser Valley Regional Hospital District Board

**Date:** 2025-03-27

**From:** Kelly Lownsborough, Director of Corporate Services & CFO

**Subject:** 2025 Hospital District Annual Budget

**Reviewed by:** Jennifer Kinneman

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### RECOMMENDATION

**THAT** the Fraser Valley Regional Hospital District give three readings and adoption to the bylaw cited as *Fraser Valley Regional Hospital District 2025 Annual Budget Bylaw No. 0087, 2025*.

### BACKGROUND

In December 2024, the Fraser Valley Regional Hospital District Board adopted the 2025 Provisional Budget bylaw. As per Section 23 of the Hospital District Act, the Board must consider and adopt the 2025 Annual Budget bylaw by March 31, 2025.

The Hospital District Budget Assumptions were presented to the Board on February 27, 2025, and a motion was passed to support capital funding for Fraser Health Authority of \$5 million and an increase in overall taxation revenue of 15 percent (as compared to 2024).

### DISCUSSION

Staff continue to work with FHA staff to improve the capital planning process in order for FVRHD to have early insight into the capital planning requirements such that taxation funding requirements can be evaluated in advance and planned in a fiscally responsible manner that is supported by the Board. In its November 2024 funding request letter, FHA outlined a total capital budget of \$52.45 million for projects within the Fraser East region, funded by \$29.3m from Fraser Health (56%), Foundation / other \$5.4m (10%) and FVRHD at \$17.75m (34%), yet requested \$5m. The Hospital District Board approved capital funding to Fraser Health Authority in the amount of \$5 million.

The 2025 Annual Budget reflects the Provisional Budget, which was presented to the Board in December 2024 and incorporates the key assumptions that were approved in February 2025. The sections below provide a high-level overview of notable items within the Budget.

### REVENUES

The Budget has been prepared using 15% growth of taxation revenue, to ensure the Hospital District has sufficient reserves for upcoming capital projects. For context, this is an approximate \$12 per year increase to the average residential property in the Fraser Valley Regional District.

Interest income has increased due to changes in timing for long-term care funding disbursements, while miscellaneous Revenue (including Mary Street parking lot user fees) has slightly increased to closer align to user fees observed in 2024.

### EXPENSES

Administration Recovery expense is based on FVRD resources allocated to support hospital district business. This line item also includes a full-time planner position as a pilot project for three years, which was budgeted in 2023 and 2024 but is forecasted to start in 2025 (funded through prior year surplus).

#### Contributions to Fraser Health Authority

- **The Hospital District received Fraser Health Authority's ("FHA") annual Capital Funding Request** in November 2024. FHA has requested \$5 million from the Hospital District, which has been approved by the FVRHD Board.

#### Major Capital Projects

- The budget includes **disbursements based upon the Board's financial commitments to Fraser Health** for long-term healthcare projects.
  - For the Abbotsford long-term care project, this represents a total commitment of \$31.6 million (\$20.1 million from reserves and \$11.5 million in new borrowing in 2025).
  - For the Chilliwack long-term care project, this represents a total commitment of \$28 million (\$14.9 million from reserve funds and \$13.1 million in new borrowing in 2026). In addition to the capital contribution, the Board committed to the contribution of land valued at \$6.6 million, which FHA no longer requires. The property will continue to be owned by the FVRHD as an asset at this time.

### **COST**

There are no direct costs associated with the adoption of this bylaw.

### **CONCLUSION**

The Hospital District Act requires the Board to adopt an annual budget by March 31<sup>st</sup> of each year, which is then used to set taxation rates. The proposed Annual Budget aligns with the Provisional Budget and Budget Assumptions approved by the Board, in December 2024 and February 2025 respectively.

FRASER VALLEY REGIONAL HOSPITAL DISTRICT  
BYLAW NO. 0087, 2025

A Bylaw to adopt the Hospital District Annual Budget for the Year 2025

The Fraser Valley Regional Hospital District Board of Directors enacts as follows:

1) **CITATION**

This bylaw may be cited as *Fraser Valley Regional Hospital District 2025 Annual Budget Bylaw No. 0087, 2025*.

2) **ENACTMENTS**

Schedules A and B attached hereto, forming an integral part of this bylaw, is the Annual Budget for the Fraser Valley Regional Hospital District for the year ending the 31st day of December 2025.

3) **SEVERABILITY**

If a portion of this bylaw is found invalid by a court, it will be severed and the remainder of the bylaw will remain in effect.

4) **READINGS AND ADOPTION**

READ A FIRST TIME THIS \_\_\_\_\_ day of \_\_\_\_\_

READ A SECOND TIME THIS \_\_\_\_\_ day of \_\_\_\_\_

READ A THIRD TIME THIS \_\_\_\_\_ day of \_\_\_\_\_

ADOPTED THIS \_\_\_\_\_ day of \_\_\_\_\_

\_\_\_\_\_  
Chair/Vice-Chair

\_\_\_\_\_  
Corporate Officer/Deputy

5) **CERTIFICATIONS**

I hereby certify this is a true and correct copy of *Fraser Valley Regional Hospital District 2025 Annual Budget Bylaw No. 0087, 2025* as adopted by the Fraser Valley Regional Hospital District Board of Directors on \_\_\_\_\_

Dated at Chilliwack, B.C. on \_\_\_\_\_

\_\_\_\_\_  
Corporate Officer/Deputy

**FRASER VALLEY REGIONAL HOSPITAL DISTRICT  
2025 ANNUAL BUDGET  
Schedule "A" to Bylaw No. 0087, 2025**

	2024 ANNUAL BUDGET	2024 PROJECTED ACTUAL UNAUDITED	2025 ANNUAL BUDGET
<b>REVENUE</b>			
Tax Requisition	\$ 13,698,300	\$ 13,698,300	\$ 15,753,045
Grants in Lieu of Taxes	130,000	136,441	130,000
Interest Income	2,040,000	2,500,000	2,190,000
Miscellaneous Revenue	53,347	65,000	65,000
Debenture Proceeds	11,500,000		11,500,000
<b>TOTAL REVENUE</b>	<b>\$ 27,421,647</b>	<b>\$ 16,399,741</b>	<b>\$ 29,638,045</b>
<b>EXPENSES</b>			
Administration Recovery	\$ 709,000	\$ 528,000	\$ 790,000
Operating Expenses	377,000	154,617	377,000
Interest on Long Term Debt	1,281,500	1,281,500	1,325,400
Abbotsford Hospital/Cancer Centre	885,600	885,600	885,600
Chilliwack General Hospital	395,900	395,900	439,800
Contributions to Fraser Health Authority			
Minor & Medium Equipment	3,224,000	3,224,000	5,000,000
Abbotsford Campus of Care	31,600,000	-	31,600,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 37,191,500</b>	<b>\$ 5,188,117</b>	<b>\$ 39,092,400</b>
<b>NET SURPLUS / (DEFICIT)</b>	<b>\$ (9,769,853)</b>	<b>\$ 11,211,624</b>	<b>\$ (9,454,355)</b>
<b>FINANCING &amp; RESERVE FUND ACTIVITIES</b>			
Prior Year Surplus	325,000	-	325,000
Transfer From Reserve Funds			
Capital Reserves	23,324,000	3,224,000	25,100,000
Early Debt Retirement	5,538,765		-
Principal payments on Long Term Debt			
Abbotsford Hospital/Cancer Centre	(1,357,300)	(1,357,300)	(1,357,300)
Chilliwack General Hospital	(679,100)	(679,100)	(679,100)
Transfers To Reserve Funds			
Interest Earnings	(2,040,000)	(2,500,000)	(2,190,000)
Early Debt Retirement	-	5,538,765	-
Minor & Medium Equipment	(3,224,000)	(3,224,000)	(5,640,158)
Major Capital Projects	(12,117,512)	(12,117,512)	(6,104,087)
	<b>\$ 9,769,853</b>	<b>\$ (11,115,147)</b>	<b>\$ 9,454,355</b>
<b>NET SURPLUS (DEFICIT)</b>	<b>\$ -</b>	<b>\$ 96,477</b>	<b>\$ -</b>

## FRASER VALLEY REGIONAL HOSPITAL DISTRICT

## 2025 ANNUAL BUDGET

## Schedule B to Bylaw No. 0087, 2025

	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
<b>REVENUES:</b>					
<b>Annual Revenue</b>					
Tax Requisition	\$ 13,698,300	\$ 15,753,045	\$ 18,617,760	\$ 21,929,750	\$ 24,453,250
Tax Requisition - Growth	2,054,745	2,864,715	3,311,990	2,523,500	2,321,500
Grants in Lieu of Taxes	130,000	130,000	130,000	130,000	130,000
Interest Income	2,190,000	1,390,000	1,590,000	1,850,000	2,150,000
Miscellaneous Revenue	65,000	65,000	65,000	65,000	65,000
	<u>18,138,045</u>	<u>20,202,760</u>	<u>23,714,750</u>	<u>26,498,250</u>	<u>29,119,750</u>
<b>Financing &amp; Reserve Fund Activities:</b>					
Reserve - Minor/Medium Equipment	5,000,000	7,000,000	9,000,000	11,000,000	13,000,000
Reserve - Major Capital Projects	20,100,000	14,900,000	-	-	-
Borrowings - Long term Loan	11,500,000	13,100,000	-	-	-
Prior Year Surplus	325,000	120,400	120,400	-	-
	<u>36,925,000</u>	<u>35,120,400</u>	<u>9,120,400</u>	<u>11,000,000</u>	<u>13,000,000</u>
<b>Total Revenue</b>	<u>\$ 55,063,045</u>	<u>\$ 55,323,160</u>	<u>\$ 32,835,150</u>	<u>\$ 37,498,250</u>	<u>\$ 42,119,750</u>
<b>EXPENSES:</b>					
<b>Services &amp; Supplies</b>					
Administration Recovery - Regional District	\$ 790,000	\$ 863,000	\$ 955,000	\$ 659,000	\$ 682,000
Operating Expenses	377,000	80,000	83,000	86,000	89,000
Long Term Debt					
<i>Interest on LT Debt</i>					
- Interest - AHCC	885,600	885,600	680,800	476,100	-
- Interest - CGH	439,800	668,800	668,800	668,800	668,800
- Interest - New Borrowing		508,300	1,087,300	1,087,300	1,087,300
Contribution to FHA Minor/Medium Equipment	5,000,000	7,000,000	9,000,000	11,000,000	13,000,000
Contributions to Abbotsford Campus of Care	31,600,000	-	-	-	-
Contributions to Chilliwack Campus of Care	-	28,000,000	-	-	-
	<u>39,092,400</u>	<u>38,005,700</u>	<u>12,474,900</u>	<u>13,977,200</u>	<u>15,527,100</u>
<b>Financing &amp; Reserve Fund Activities:</b>					
Long Term Debt					
- Principal - AHCC	1,357,300	1,357,300	1,357,300	458,400	-
- Principal - CGH	679,100	679,100	679,100	679,100	679,100
- Principal - New Borrowing	-	398,360	852,150	852,150	852,150
Transfer to Reserve - Interest Earnings	2,190,000	1,390,000	1,590,000	1,850,000	2,150,000
Transfer to Reserve - Minor/Medium Equip.	5,640,158	7,022,400	9,023,200	11,024,000	13,024,900
Transfer to Reserve - Capital Projects	6,104,087	6,470,300	6,858,500	8,657,400	9,886,500
	<u>15,970,645</u>	<u>17,317,460</u>	<u>20,360,250</u>	<u>23,521,050</u>	<u>26,592,650</u>
<b>Total Expenditure</b>	<u>\$ 55,063,045</u>	<u>\$ 55,323,160</u>	<u>\$ 32,835,150</u>	<u>\$ 37,498,250</u>	<u>\$ 42,119,750</u>
<b>NET SURPLUS (DEFICIT)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>