FRASER VALLEY REGIONAL DISTRICT **BYLAW No. 1769, 2025**

A bylaw to adopt the 2025 – 2029 Financial Plan.

WHEREAS a regional district is prescribed to adopt a five year financial plan bylaw on an annual basis by March 31;

THEREFORE the Board of Directors of the Fraser Valley Regional District ("the Board") enacts as follows:

1) **CITATION**

This Bylaw may be cited as Fraser Valley Regional District 2025 – 2029 Financial Plan Bylaw No. 1769, 2025.

2) **ENACTMENTS**

Schedules A and B attached hereto and an integral part of this bylaw are hereby declared to be the 2025 – 2029 Financial Plan of the Fraser Valley Regional District.

3) **SEVERABILITY**

If a portion of this bylaw is found invalid by a court, it will be severed and the remainder of the bylaw will remain in effect.

4) **READINGS AND ADOPTION**

READ A FIRST TIME THIS	day of
READ A SECOND TIME THIS	day of
READ A THIRD TIME THIS	day of
ADOPTED THIS	day of
Chair/Vice-Chair	Corporate Officer/Deputy

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5) <u>CERTIFICATION</u>

I hereby certify that this is a true and correct copy of *Fraser Valley Regional District 2025-2029 Financial Plan Bylaw No. 1769, 2025* as adopted by the Board of Directors of the Fraser Valley Regional District on

Dated at Chilliwack, B.C. on

Corporate Officer/Deputy

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FRASER VALLEY REGIONAL DISTRICT 2025-2029 FINANCIAL PLAN

		2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
Revenue						
	Member Requisition	\$27,041,260	\$29,299,480	\$30,844,820	\$32,994,940	\$34,462,350
	Government Grants	17,602,310	9,396,490	4,872,870	4,967,380	5,238,100
	Sales of Service	8,799,530	9,697,640	10,201,930	10,696,330	11,059,110
	Other Revenue	21,099,020	25,574,280	17,993,010	16,134,670	15,587,820
	Investment Income	581,270	518,750	496,840	467,300	449,510
	Developer Contributions	350,000	-	-	-	-
Total Reve	nue	75,473,390	74,486,640	64,409,470	65,260,620	66,796,890
Expenses						
	General Government Services	16,324,240	16,216,720	16,527,420	15,828,310	15,814,980
	Protective Services	21,037,440	16,477,370	12,717,360	13,324,930	13,980,250
	Transportation Services	7,368,920	9,375,900	9,820,520	10,359,430	11,007,600
	Environmental Health Services	3,793,180	3,845,420	3,932,860	3,997,020	4,163,210
	Environment Dev. Services	3,968,840	3,040,890	3,102,790	2,976,820	3,127,920
	Recreation & Cultural Services	7,577,530	7,954,420	8,104,040	8,317,220	8,446,230
	Utilities	2,781,820	2,756,710	2,860,750	2,961,110	3,023,360
Total Expe	nses	62,851,970	59,667,430	57,065,740	57,764,840	59,563,550
Net Surplu	s (Deficit)	12,621,420	14,819,210	7,343,730	7,495,780	7,233,340
Financial a	and Reserve Activities					
	Prior Year Surplus	3,413,560	2,021,860	1,807,740	732,280	486,570
	Proceeds from Debenture Debt	_	-	-	-	_
	Reserve Fund Transactions (net)	(794,530)	(2,140,280)	(2,898,870)	(1,223,520)	(1,976,150)
	Principal on Long Term Debt	(4,082,180)	(3,959,930)	(3,722,900)	(3,159,630)	(2,636,320)
	Capital Acquisitions	(11,158,270)	(10,740,860)	(2,529,700)	(3,844,910)	(3,107,440)
Total Finar	ncing Reserve Fund Activities	(12,621,420)	(14,819,210)	(7,343,730)	(7,495,780)	(7,233,340)
	-					
Net Budge	tary Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0

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FRASER VALLEY REGIONAL DISTRICT 2025-2029 FINANCIAL PLAN

	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
General Government					
Revenue Member Requisition	¢4 171 620	\$4.416.940	\$4,557,650	\$4 722 540	\$4,809,450
Government Grants	294,500	109,010	102,530	103,330	104,290
Sales of Service	34,050	22,200	102,330	103,330	104,290
Other Revenue		15,652,010		14,389,730	
Investment Income	12,700	12,810	12,920	13,040	13,815,020 13,160
Total Revenue		•	20,394,240		,
Total Revenue	20,132,470	20,212,070	20,394,240	19,230,040	10,732,120
<u>Expenses</u>					
Salaries & Benefits	6,133,540	6,425,030	6,803,300	7,201,890	7,522,160
Directors Expense	728,660	754,580	779,430	806,100	834,880
Services and Supplies	7,992,410	7,487,590	7,398,560	6,249,970	5,932,940
Vehicle, Bldg. & Equip Expenses	372,430	415,120	400,930	414,150	443,300
Internal Services	1,097,200	1,134,400	1,145,200	1,156,200	1,081,700
Total Expenses	16,324,240	16,216,720	16,527,420	15,828,310	15,814,980
Net Surplus (Deficit)	3,828,230	3,996,150	3,866,820	3,410,530	2,937,140
Financial and Reserve Activities					
Prior Year Surplus	646,150	63,080	120,950	(127,530)	(151,270)
Reserve Fund Transactions (net)	(272,200)	(400,300)	(423,900)	(337,800)	127,300
Principal on Long Term Debt			(3,203,570)		
Capital Acquisitions	(648,600)	(227,600)	(360,300)	(304,900)	(776,600)
Total Financing Reserve Fund Activities	(3,828,230)	(3,996,150)	(3,866,820)	(3,410,530)	(2,937,140)
Net Budgetary Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0

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FRASER VALLEY REGIONAL DISTRICT 2025-2029 FINANCIAL PLAN

	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
Protective Services					
Revenue					
Member Requisition	\$8,251,730	\$9,436,770	\$9,995,460	\$11,098,570	\$11,878,910
Government Grants	10,097,790	4,834,440	243,490	245,570	247,680
Sales of Service	1,653,930	1,975,800	2,038,380	2,122,230	2,208,570
Other Revenue	3,868,810	9,035,030	1,439,250	1,072,130	1,064,830
Investment Income	62,950	50,810	47,440	45,590	44,450
Total Revenue	23,935,210	25,332,850	13,764,020	14,584,090	15,444,440
Evnoncos					
Expenses Salaries & Benefits	4,109,980	4,548,990	4 705 250	5,008,210	E 011 700
			4,785,350		5,211,780
Services and Supplies	15,152,860	9,991,070	5,852,440	6,103,570	6,450,540
Vehicle, Bldg. & Equip Expenses	627,600	641,080	657,510	688,500	688,320
Internal Services	1,147,000	1,296,230	1,422,060	1,524,650	1,629,610
Total Expenses	21,037,440	16,477,370	12,717,360	13,324,930	13,980,250
Net Surplus (Deficit)	2,897,770	8,855,480	1,046,660	1,259,160	1,464,190
Financial and Reserve Activities					
Prior Year Surplus	985,490	435,140	475,310	190,010	30,520
Reserve Fund Transactions (net)	(218,880)	(32,470)	(619,690)	502,710	(629,830)
Principal on Long Term Debt	(43,420)	(43,420)	(34,150)	(34,150)	(34,150)
Capital Acquisitions	(3,620,960)	(9,214,730)	(868,130)	(1,917,730)	(830,730)
Total Financing Reserve Fund Activities	(2,897,770)	(8,855,480)	(1,046,660)	(1,259,160)	(1,464,190)
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Net Budgetary Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0

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FRASER VALLEY REGIONAL DISTRICT 2025-2029 FINANCIAL PLAN

		2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
Transportation Service	ces					
<u>Revenue</u>						
Member Re	equisition	\$1,784,790	\$2,035,150	\$2,257,120	\$2,558,770	\$2,879,400
Governmen	nt Grants	2,995,010	3,820,310	3,962,530	4,163,780	4,420,730
Sales of Se	ervice	2,361,350	2,813,050	3,177,010	3,474,520	3,612,190
Other Reve	enue	3,880	3,880	3,880	3,880	3,880
Investment	Income	156,560	126,350	112,850	98,930	87,990
Total Revenue		7,301,590	8,798,740	9,513,390	10,299,880	11,004,190
<u>Expenses</u>						
Salaries & E	Benefits	65,890	71,150	76,250	81,470	87,360
Services ar	nd Supplies	7,062,430	9,012,840	9,405,650	9,898,130	10,495,390
Vehicle, Blo	dg. & Equip Expenses	27,300	28,110	28,920	29,730	30,550
Internal Ser	rvices	213,300	263,800	309,700	350,100	394,300
Total Expenses		7,368,920	9,375,900	9,820,520	10,359,430	11,007,600
Net Surplus (Deficit)		(67,330)	(577,160)	(307,130)	(59,550)	(3,410)
Financial and Reserve	Activities					
Prior Year S	Surplus	285,430	595,560	335,830	88,570	32,750
Reserve Fu	und Transactions (net)	(88,260)	96,590	16,430	6,270	(23,890)
Capital Acq	uisitions	(129,840)	(114,990)	(45,130)	(35,290)	(5,450)
Total Financing Reserv	e Fund Activities	67,330	577,160	307,130	59,550	3,410
Net Budgetary Surplus	(Deficit)	\$0	\$0	\$0	\$0	\$0

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FRASER VALLEY REGIONAL DISTRICT 2025-2029 FINANCIAL PLAN

	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
Environmental Health					
Revenue					
Member Requisition	\$2,703,640	\$2,796,410	\$2,897,370	\$3,008,430	\$3,111,970
Government Grants	57,400	57,660	57,920	58,180	58,440
Sales of Service	858,640	851,020	843,980	837,390	831,370
Other Revenue	124,000	4,000	4,000	4,000	4,000
Investment Income	111,390	110,800	108,000	105,850	104,700
Total Revenue	3,855,070	3,819,890	3,911,270	4,013,850	4,110,480
<u>Expenses</u>					
Salaries & Benefits	866,060	856,300	903,750	953,880	996,650
Services and Supplies	2,273,250	2,280,940	2,289,470	2,266,520	2,370,050
Vehicle, Bldg. & Equip Expense	s 268,460	290,430	298,040	314,880	323,070
Internal Services	385,410	417,750	441,600	461,740	473,440
Total Expenses	3,793,180	3,845,420	3,932,860	3,997,020	4,163,210
Net Surplus (Deficit)	61,890	(25,530)	(21,590)	16,830	(52,730)
Financial and Reserve Activities					
Prior Year Surplus	245,710	160,010	140,680	128,790	185,200
Reserve Fund Transactions (ne	et) (97,600)	(59,480)	(70,510)	492,090	(132,470)
Capital Acquisitions	(210,000)	(75,000)	(48,580)	(637,710)	-
Total Financing Reserve Fund Activities	(61,890)	25,530	21,590	(16,830)	52,730
Net Budgetary Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0

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FRASER VALLEY REGIONAL DISTRICT 2025-2029 FINANCIAL PLAN

		2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
Environm	ental Development					
Revenue						
	Member Requisition	\$1,938,640	\$2,039,590	\$2,147,660	\$2,270,340	\$2,399,000
	Government Grants	910,830	71,900	142,100	22,200	22,300
	Sales of Service	101,200	105,200	120,200	127,200	138,200
	Other Revenue	451,070	404,430	416,870	300,540	309,170
	Investment Income	8,000	8,000	7,000	6,000	4,000
Total Reve	enue	3,409,740	2,629,120	2,833,830	2,726,280	2,872,670
Expenses						
	Salaries & Benefits	1,933,860	2,042,970	2,151,750	2,135,200	2,231,760
	Services and Supplies	1,485,830	394,620	305,040	175,720	191,360
	Vehicle, Bldg. & Equip Expenses	1,750	0	0	2,000	0
	Internal Services	547,400	603,300	646,000	663,900	704,800
Total Expe	nses	3,968,840	3,040,890	3,102,790	2,976,820	3,127,920
Net Surplu	s (Deficit)	(559,100)	(411,770)	(268,960)	(250,540)	(255,250)
Financial a	and Reserve Activities					
	Prior Year Surplus	559,100	411,770	268,960	250,540	255,250
	Reserve Fund Transactions (net)	-	-	-	-	-
	Capital Acquisitions	-	-	-	-	-
Total Final	ncing Reserve Fund Activities	559,100	411,770	268,960	250,540	255,250
Net Budge	tary Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0



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FRASER VALLEY REGIONAL DISTRICT 2025-2029 FINANCIAL PLAN

	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
Recreation & Cultural Services					
Revenue	** ***	** 500 400	*** ****	^ 7 477 540	67 400 500
Member Requisition	\$6,286,930		\$6,892,460		
Government Grants	1,853,070	488,950	350,080	360,100	370,440
Sales of Service	1,603,140	1,662,200	1,661,660	1,691,440	1,746,550
Other Revenue	1,001,660	474,930	418,070	364,390	390,920
Investment Income	229,670	209,980	208,630	197,890	195,210
Developer Contributions	350,000	-	-	-	-
Total Revenue	11,324,470	9,428,240	9,530,900	9,791,360	9,893,710
Expenses Salaries & Benefits	3,159,310	3,308,380	3,464,770	3,629,110	3,745,060
Services and Supplies	2.945.950	3,143,140	3,464,770	3,079,270	2,977,070
	630,250	581,640	655,650	604,950	
Vehicle, Bldg. & Equip Expenses Internal Services					673,360
	842,020	921,260	957,290	1,003,890	1,050,740
Total Expenses	7,577,530	7,954,420	8,104,040	8,317,220	8,446,230
Net Surplus (Deficit)	3,746,940	1,473,820	1,426,860	1,474,140	1,447,480
Financial and Reserve Activities					
Prior Year Surplus	353,020	278,440	389,040	127,750	61,070
Reserve Fund Transactions (net)	(62,090)	(653,720)	(618,340)	(652,610)	(13,890)
Capital Acquisitions	(4,037,870)	(1,098,540)	(1,197,560)		(1,494,660)
Total Financing Reserve Fund Activities		,	(1,426,860)	, , ,	· · · /
-					
Net Budgetary Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0

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FRASER VALLEY REGIONAL DISTRICT 2025-2029 FINANCIAL PLAN

		2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan
<u>Utilities</u>						
Revenue						
	Member Requisition		\$1,982,540			
	Government Grants	1,393,710	14,220	14,220	14,220	14,220
	Sales of Service	2,187,220		2,350,500	2,433,350	2,512,030
	Other Revenue	10,000		-	-	-
Total Reve	enue	5,494,840	4,264,930	4,461,820	4,606,320	4,719,280
Expenses						
	Salaries & Benefits	1,015,530	1,061,070	1,108,710	1,158,460	1,210,430
	Services and Supplies	1,298,410	1,198,310	1,223,980	1,249,820	1,228,650
	Vehicle, Bldg. & Equip Expenses	292,880	298,930	310,460	322,030	333,880
	Internal Services	175,000	198,400	217,600	230,800	250,400
Total Expe	enses	2,781,820	2,756,710	2,860,750	2,961,110	3,023,360
Net Surplu	s (Deficit)	2,713,020	1,508,220	1,601,070	1,645,210	1,695,920
Financial a	and Reserve Activities					
	Prior Year Surplus	338,660	77,860	76,970	74,150	73,050
	Reserve Fund Transactions (net)	(55,500)	(1,090,900)	(1,182,860)	(1,234,180)	(1,303,370)
	Proceeds from Debenture Debt	-	-	-	-	-
	Principal on Long Term Debt	(485,180)	(485,180)	(485,180)	(485,180)	(465,600)
	Capital Acquisitions	(2,511,000)	(10,000)	(10,000)	-	-
Total Fina	ncing Reserve Fund Activities	(2,713,020)	(1,508,220)	(1,601,070)	(1,645,210)	(1,695,920)
Net Budge	tary Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0