



STAFF REPORT

To: Fraser Valley Regional District Board
From: Jennifer Kinneman, Chief Administrative Officer

Date: 2026-04-23
File No. 0550-70

Subject: 2023-2026 Strategic Plan Update – Q1

Reviewed by: Stacey Barker, Director of Regional Services/Deputy CAO
Sterling Chan, Deputy Director of Engineering & Utilities
Graham Daneluz, Director of Planning, Development & Emergency Management
Beth Klein, Controller/Deputy CFO
Jaime Van Nes, Director of Legislative Services

RECOMMENDATION

This report is being brought forward for the Board's information and there is no staff recommendation.

BACKGROUND

The Fraser Valley Regional District's 2023–2026 Strategic Plan establishes the Board's priorities across four themes: Climate & Environment, Growth Management, Wellness & Prosperity, and Indigenous Relations, and is supported by related implementation initiatives and timelines. Staff have been monitoring progress against those initiatives and reporting on their status by using three categories: On Track, Behind, Overdue, Complete, and Archived. Archived items are those that were completed in a previous reporting year.

This Q1 2026 update provides a high-level summary of implementation progress. Overall, the current snapshot shows that many initiatives remain On Track, several have been completed or archived, and a smaller number are Behind or Overdue, generally where progress depends on provincial approvals, external funding, complex intergovernmental coordination, or multi-party engagement.

DISCUSSION

Implementation progress in Climate & Environment is generally positive. The Hope Recreation Heat Recovery Project is substantially advanced, with the refrigeration plant and heat recovery system complete, and follow-up arena correction work is underway as scheduled. Work related to corporate climate action and greenhouse gas tracking is also moving ahead, including mandatory contractor fuel

tracking and 2025 data collection. Region-wide climate initiatives are progressing, including the Fraser Valley Zero Emissions Mobility Strategy and the development of a Regional Climate Action Plan, both of which are supported by consultant work, policy review, and public engagement.

Climate resiliency and flood-related files show more mixed results. Staff continue to pursue resiliency funding opportunities, but some initiatives are behind schedule. The Province is still reviewing the Disaster Financial Assistance application related to the Wilson Road Dike recovery work, and the Soil Deposit Bylaw remains under provincial review with ministry consideration anticipated in late spring 2026. At the same time, climate adaptation and vulnerability analysis work is moving forward through RFP development and preparatory study work.

Under Growth Management, staff continue to monitor provincial housing legislation and liaise with provincial housing partners. The Cultus Lake Wastewater Treatment Plant construction has been completed. The first Regional Planning Lab is scheduled for April 20, 2026, and will focus on affordable housing supply and modular and prefabricated housing opportunities. The Trucked Liquid Waste initiative is on pause, with staff monitoring developments in the region. The Regional Industrial and Employment Lands Inventory is behind while municipal meetings continue on methodology and site-specific review.

Progress in Wellness & Prosperity is varied. Agriculture innovation work remains on track at a broad level, while some health service initiatives are delayed, including joint capital health planning with Fraser Health, which staff are currently working to schedule for May 2026. Public engagement on the Parks and Trails 2050 Plan is proceeding in Q2 and Q3. The Accessibility Plan is behind schedule, although draft communications materials have been prepared for committee review and referral to the Board anticipated in 2026.

The Child Car Seat Recycling Pilot Program has demonstrated strong uptake, with 1,500 car seats collected and recycled between July 2025 and February 2026, and recent approval from the Board to extend the program and expand collection capacity. Work to prepare for the Solid Waste Management Plan update is on track, including background studies and framework development. The Agricultural Plastics Recycling Pilot has delivered new compactors to participating farms, the Regional Food Recovery Network diverted 879,167 kg of surplus food in 2025, and provincial funding has been confirmed for invasive weed control treatment planning. Tourism and destination management participation is continuing through regional partnerships. The Active Transportation Network Plan is advancing following a grant extension to September 30, 2026, and receipt of Ministry edits, while the north of Fraser Transit Service initiative is behind due to the absence of BC Transit expansion funding in the 2026/27 fiscal year.

In Indigenous Relations, progress reflects continued relationship-building work as well as some dependency on external funding and partner timelines. Staff continue to assemble and maintain formal agreements and relationship tools with Indigenous Governing Bodies and explore new opportunities for collaboration. Work with Chawathil First Nation on an MOU is ongoing but behind schedule. No new Community to Community forums are planned at this time because UBCM has not released 2026

funding, and the Sts'ailes forum initiative has been closed following expiry of the related grant and no further engagement.

Overall, the Q1 2026 snapshot indicates steady implementation across much of the Strategic Plan, with strongest progress on initiatives where the FVRD has direct operational control, confirmed funding, or established delivery partners. Delays are concentrated in files requiring provincial approvals, grant funding, and complex multi-jurisdictional coordination.

COST

The strategic plan update does not identify any new budget requests through this report; however, several initiatives continue to be affected by external funding availability, provincial approvals, and project delivery timing. Current implementation risks include uncertainty related to grant funding, timing of provincial review processes, and the complexity of projects involving multiple agencies, member municipalities, and First Nations. These factors may affect delivery timelines and future resource requirements for specific initiatives.

CONCLUSION

The 2023–2026 Strategic Plan continues to advance across a broad range of Board priorities. Q1 2026 results show steady progress on many operational and strategic initiatives, several completed or archived items, and a smaller number of delayed actions tied largely to external dependencies.